



COMPLAINTS AND GRIEVANCES MANAGEMENT POLICY

1 INTRODUCTION

The Complaints and Grievances Management Policy applies to Mary MacKillop Catholic Regional College (**MMCRC**) Leongatha, and all primary and secondary Catholic schools managed and operated by Diocese of Sale Catholic Education Limited (**DOSCEL**). This Policy also applies to the DOSCEL Secretariat.

DOSCEL recognises that it is in the best interests of students for there to be a trusting and cooperative relationship between parent(s), guardian(s), carers(s) and school. Complaints are an important way for the school community to provide information and feedback to a school. MMCRC considers that every complaint provides a valuable opportunity for reflection and learning.

DOSCEL and MMCRC recognises a parent(s), guardian(s), carer(s) or student(s) right to make a complaint and its responsibility to provide a framework within which efforts can be made to resolve complaints.

It is DOSCEL's belief that complaints are best handled at the school level in an environment where individuals feel able to speak up about issues concerning the education of their children.

An effective complaint-handling system has a clear process for resolving complaints, treats people fairly, is timely and provides those people involved in a complaint with a fair opportunity to respond to issues and to present their views.

While DOSCEL is the regulatory body, all Schools are empowered in the first instance to manage grievances and complaints at the school level. The DOSCEL Secretariat can provide support services and legal advice (where required) to school communities in managing complaints.

2 PURPOSE

The purpose of this Policy is to ensure that:

- The DOSCEL Secretariat and Schools (MMCRC) meet their obligations to respond to parent, guardian, carer or student complaints in a fair, effective and efficient manner
- Parent(s), guardian(s), carer(s) and student(s) are informed of how they can make a complaint at MMCRC.

This Policy does not relate to:

- critical incidents
- emergency management
- criminal offences
- conduct of religious clergy or other religious persons unless they are employees or Directors of DOSCEL. Complaints, concerns or reports relating to suspected or alleged child abuse are to be managed in accordance with DOSCEL's and the school's Child Safety policies and procedures.

3 PRINCIPLES

The complaint-handling process must reflect the following guiding principles, which are informed by the Australian/New Zealand Standard – Guidelines for complaint management in organisations (AS/NZS 10002:2014).

3.1 Subsidiarity

According to the principle of subsidiarity, decisions should be made at the lowest level possible and the highest level necessary.

3.2 Visibility

Information about how and where to make a complaint, as well as how a complaint will be handled, will be regularly publicised within the MMCRC community. The actions taken to respond to a complaint should be well documented and include the reasons underpinning any decisions made.

3.3 Accessibility

MMCRC will provide information about how to make a complaint and the school's procedures when responding to a complaint should be easily accessible. The complaint can be made in person, by telephone and in writing. Support will be given to parent(s), guardian(s), carer(s) and/or student(s) with special needs, including translations, interpreters and enabling a parent, guardian, carer and/or student to seek the services of an advocate.

3.4 Responsiveness

MMCRC will give a receipt of written complaints will be acknowledged by communicating with parent(s), guardian(s), carer(s) and/or student(s) as soon as possible. Complaints will be addressed promptly and the persons involved kept informed of the progress of their complaint when the matter is complex and will take time to bring to resolution.

3.5 Objectivity

Each complaint must be treated in an equitable, objective and unbiased manner.

3.6 Cost

There will be no cost to the parent, guardian, carer or student for access to the complaint-handling process at MMCRC or DOSCEL.

3.7 Protection of Privacy

Personally identifiable information concerning the parent, guardian or carer will be actively protected from disclosure except where needed in relation to the complaint, or to the extent that disclosure of information is required or authorised by law (for example, under child safety legislation or under the Child Information Sharing Scheme (**CISS**) or Family Violence Information Sharing Scheme (**FVISS**)). This means that the complaint should only be discussed with those directly involved in the complaint-handling process.

3.8 Student-focused

MMCRC will be open to feedback, including complaints, and will show a commitment to resolving complaints with the educational wellbeing of students as the first priority. Victoria's Child Safe Standards under Ministerial Order No 1359 emphasise the importance of processes for complaints being child-focused, culturally safe, and accessible to children, young people and their families (cf Standard No. 7).

3.9 Accountability

Schools are required to have a fair, effective and efficient complaint-handling process. Schools are accountable—both internally and externally—for their decision making and complaint-handling performance. Schools need to be able to provide explanations and reasons for their decisions.

3.10 Continual Improvement

Parent, guardian, carer and student complaint-handling procedures will be regularly reviewed for improvement. Complaint data and feedback will be used to identify recurrent themes and to implement improvement measures where a need is identified.

4 DEFINITIONS

For the purpose of this Policy the following terms are defined as follows:

- 4.1 Parent, guardian or carer: includes:
- a person who has parental responsibility for 'major long-term issues' as defined in the Family Law Act 1975 (Cth)
 - a person appointed as 'guardian' pursuant to the Children, Youth and Families Act 2005 (Vic.) 4 December 2022
 - an informal carer with whom the child normally or regularly resides and who has day to-day care and control of the child
 - a mature minor student
 - an adult student.
- 4.2 **Complaint:** a complaint means an expression of dissatisfaction with an action taken, decision made or service provided, or the failure to provide a service, take action or make a decision at a school.
- 4.3 **Resolved Complaint:** a complaint is considered to be resolved when the complainant and/or DOSCEL and/or MMCRC agree on an appropriate response or remedy.
- 4.4 **Finalised Complaint:** a complaint is considered to be finalised when the Chief Executive

Officer, DOSCEL, or delegate of the Chief Executive Officer has made a final determination on the matter after exhausting the processes set out in this Policy.

- 4.5 **Unresolved Complaint:** a complaint is considered to be unresolved when agreement cannot be reached on a course of action and/or a remedy, or if the remedy cannot be implemented.

5 PROCEDURES

MMCRC will develop, maintain and publicise a fair, effective and efficient complaint-handling process, so that complaints about events or decisions at MMCRC can be addressed.

Parents, guardians and carers of students attending a school (MMCRC) managed and operated by DOSCEL who have a complaint should, in the first instance, make the complaint to the school (**MMCRC**) that their child attends, except when the complaint is about the principal of the school. Complaints about school principals should be referred to the Executive Manager: Industrial Relations/Human Resources, DOSCEL, who will assist in finding an appropriate solution.

Students attending a DOSCEL School who have a concern or complaint are encouraged to raise the issue with a trusted adult at the school (for example, their classroom teacher, Year Level Wellbeing Leader or Learning or Education Support staff member). This person is to take the concern or complaint seriously and explain what steps the student can take to try to resolve the issue. Students can also ask their parent, guardian, carer or another trusted adult outside of the school (MMCRC) to talk with the school (MMCRC) on their behalf about the issue.

The principal is responsible for the efficient and effective organisation, management and administration of the school including the school's complaint-handling processes.

MMCRC must ensure that their school community is aware of the complaint-handling process and related complaint-handling procedures, publicised on the school's website. They must also ensure that their school community is aware of processes for complaint escalation.

When addressing a complaint, it is expected that parents, guardians, carers, students and school (MMCRC) personnel will:

- show respect and understanding of each other's point of view
- operate within applicable legislation
- acknowledge that their goal is to achieve an outcome acceptable to all parties
- act in good faith and in a calm and courteous manner
- recognise that all parties have rights and responsibilities which must be balanced.

DOSCEL and Schools (MMCRC) are required to comply with record-keeping obligations in relation to complaints under the CISS, FVISS and Family Violence Multi-Agency Risk Assessment and Management Framework (MARAM) (for further information, see: [Information Sharing and Family Violence Reforms Contextualised Guidance](#), [Child Information Sharing Scheme Ministerial Guidelines](#), [Family Violence Information Sharing Guidelines](#), and [Family Violence Multi-Agency Risk Assessment and Management Framework](#)).

5.1 Misconduct or serious misconduct

All complaints of alleged misconduct or serious misconduct by a teacher or staff member should be reported to the principal of MMCRC who informs the Chief Executive Officer, DOSCEL, via the Executive Manager: Industrial Relations/ Human Resources, DOSCEL.

Complaints about registered teachers can also be reported to the Victorian Institute of Teaching (VIT), which is the regulator in relation to the registration and investigation of serious misconduct—including conduct which is of a physical or emotional nature—of all registered teachers in the State of Victoria. If unsure if the complaint constitutes serious misconduct by a registered teacher, contact VIT on telephone 1300 888 067 or email vit@vit.vic.edu.au

5.2 Child safety and abuse complaints

Complaints, concerns or reports relating to suspected or alleged child abuse should be reported to the principal of MMCRC or to the school's Child Safety Champion. Such reports are to be managed in accordance with DOSCEL's and MMCRC's Child Safety policies and procedures.

5.3 Complaints against the principal of MMCRC

In the case of complaints involving the principal of MMCRC, the Executive Manager: Industrial Relations/Human Resources, DOSCEL must be informed immediately.

5.4 Unreasonable complainant conduct

All complaints should be considered in accordance with MMCRC's complaint-handling procedures and any related policies (e.g. Anti-Bullying and Bullying Prevention Policy), including when parent, guardian, carer or student behaviour is thought to be unreasonable.

While a decision-maker considers a range of factors and views, they may at any point in the process outlined in this Policy consider a parent(s), guardian(s), carer(s) or student(s) behaviour to be unreasonable. In these circumstances, it is appropriate for the decisionmaker to communicate the basis on which the conclusion was made to the parent, guardian, carer or student in writing. The decision-maker may also indicate an acceptable procedure for future communication with the parent, guardian, carer or student about their complaint.

MMCRC and DOSCEL considers behaviour to be unreasonable when:

- it is clearly and significantly outside the expectations of cooperation, courtesy and respect
- it calls for staff resources and time unjustified by the nature or significance of the complaint
- an action or complaint is brought without merit, often to cause annoyance to another person
- it is oriented towards conflict.

5.5 Anonymous complaints

The DOSCEL Secretariat endeavours to address and respond to all complaints. In some situations, the DOSCEL Secretariat may not be able to fully address complaints that are made anonymously or without sufficient detail being provided to enable an investigation or resolution of the matter. To ensure procedural fairness, respondents have a right to know the particulars of the allegation(s) being made against them and be given an opportunity to respond to them.

5.6 Complaint escalation

When it is unlikely that a complaint will be resolved using MMCRC's complaint-handling procedures, the principal will seek advice from the DOSCEL Secretariat.

When a parent, guardian, carer or student is not satisfied with the manner in which their complaint has been treated by the school, or their complaint is about the principal of MMCRC, the parent, guardian, carer on behalf of a student can contact the DOSCEL Secretariat.

When a complaint remains unresolved after referral to the DOSCEL Secretariat, parents, guardians or carers are able to request a review of process through the Chief Executive Officer, DOSCEL.

If a parent, guardian or carer is dissatisfied with the outcome or response from the DOSCEL Secretariat, or if they feel their complaint is not being handled properly or in a timely manner, they are able to take their complaint to an external agency such as the VIT, Victorian Equal Opportunity Commission (VEOC), the Human Rights and Equal Opportunity Commission (HREOC) or the Victorian Registration & Qualifications Authority (VRQA).

Where a parent, guardian or carer has real and substantial concerns that, as a result of raising a complaint, they may suffer a detriment and the allegations relate to corrupt conduct, they should be made aware that they are able to take their complaint to an external agency such as VIT, VEOC, the HREOC or VRQA.

It may not always be possible to resolve all complaints to the parent(s), guardian(s), carer(s) or student(s) satisfaction. Please see the DOSCEL Complaint Management Flowchart, at the end of the Policy.

5.7 Complaints about privacy or information sharing

Privacy complaints or complaints relating to the way in which the CISS or FVISS are being applied should be referred to the principal or the Executive Manager: Industrial Relations / Human Resources, DOSCEL. If a complaint about privacy or information sharing cannot be resolved by MMCRC or the DOSCEL Secretariat, it may be referred to the Office of the Victorian Information Commissioner or the Health Complaints Commissioner (under Victorian law) or the Office of the Australian Information Commissioner (OAIC) (under Commonwealth law).

5.8 Students with a disability

Students with disabilities have rights under the Disability Discrimination Act 1992 (Cth), the Disability Standards for Education 2005 (Cth) and the Equal Opportunity Act 2010 (Vic.) to access their education on the same basis as their peers, including the right to reasonable adjustments.

As with all complaints to which this Policy applies, parents, guardians and/or carers should raise any concerns or complaints regarding the treatment of a student with a disability with MMCRC in the first instance.

MMCRC and DOSCEL also recognises that parents, guardians and carers of students with a disability can raise complaints or concerns regarding a student with a disability in a number of forums, including:

- the Australian Human Rights Commission – in relation to complaints regarding compliance with the Disability Discrimination Act 1992 (Cth) or the Disability Standards for Education 2005 (Cth)
- the Victorian Equal Opportunity and Human Rights Commission – in relation to complaints regarding compliance with the Equal Opportunity Act 2010 (Vic.)
- in consultation with the principal and any established student support group, to the relevant School Leadership Consultant. This may relate to matters arising under the Program for Students with Disabilities, including applications, Years 6 to 7 reviews, reappraisals and appeal procedures.

6 RESPONSIBILITIES

6.1 MMCRC RESPONSIBILITIES

MMCRC handles parent, guardian, carer and student complaints on a range of matters. Parent, guardian, carer and student complaints are best addressed in an environment where parents, guardians, carers and students feel able to speak up about issues concerning education and welfare. This is reflected in:

- open, two-way communication within the school (MMCRC)
- clear roles and responsibilities for all members of the school (MMCRC) community
- realistic expectations about what can be achieved by the school (MMCRC)
- MMCRC has an effective, published complaints handling procedure.

MMCRC will treat parent, guardian, carer and student concerns seriously and reflect on the issues raised through complaints to change its practice and improve the learning opportunities for students.

MMCRC's initial response to an incident or issue at MMCRC is critical. It is appropriate to acknowledge what has occurred with those involved and offer an apology or expression of regret for any upset or distress experienced. Those involved in the matter should be assured that the complaint will be explored and, where possible, a full explanation will be provided once the facts are known. MMCRC will also indicate the steps it intends to take to prevent a similar incident or issue from occurring again.

MMCRC's Vision Statement and Code of Conduct clarifies and strengthens the roles of principals, parents, guardians and/or carers, school staff and students, and helps to establish a cooperative school environment with realistic expectations of what can be achieved by MMCRC. In such an environment, open, two-way communication, free of blame, will assist schools to handle concerns or complaints being raised by a parent, guardian, carer and/or student.

6.1.1 Receiving complaints from parents, guardians and/or carers

When MMCRC receives a complaint (either written or verbal) from a parent, guardian and/or carer, MMCRC will follow the processes outlined by the school's complaint handling procedure.

It is the responsibility of the school, (MMCRC) to respond to and address written (letter and email) and verbal (face-to-face and telephone) complaints raised by parent(s), guardian(s) and carer(s) from their school community. MMCRC has:

- developed and will maintain fair procedures for parent, guardian and/or carer complaint handling. The procedures include:
 - o who to contact when making a complaint
 - o a description of the actions MMCRC could take once a complaint is received
 - o a time frame for acknowledging written complaints and an expected time frame for complaint resolution
 - o the types of outcomes that the parent, guardian and/or carer could expect
 - o information about what MMCRC will do if the complaint is not able to be resolved by the school and the options the parent, guardian and/or carer has to take their complaint further
- MMCRC will consider all parent, guardian and/or carer complaints by:
 - o raising the issues in the complaint with relevant staff and/or members of the school community
 - o consulting, where appropriate, with relevant personnel of the DOSCEL Secretariat and/or external agencies for technical or other advice
 - o discussing the school's findings with the parent, guardian and/or carer in an attempt to reach an agreed resolution o considering the engagement of a mediator where a complaint has the potential to become intractable
- MMCRC will publicise the school's complaint-handling procedures within the school community and make them readily available
- review the school's complaint-handling procedures regularly
- ensure that complaints received are recorded and actions taken to resolve the complaint are well documented
- ensure that MMCRC record of all complaints, both written and verbal, are maintained securely at the school
- MMCRC will seek advice from the DOSCEL Secretariat about the management of complaints, including complex or challenging complaints or complainants and the use of mediation/conciliation services, and seek specialist or technical advice from external agencies and/or the DOSCEL Secretariat when required

- MMCRC will where appropriate, consider whether a request for information sharing under the CISS or FVISS may be appropriate, having regard to any concerns relating to the wellbeing or safety of a child or a group of children or any risk of family violence, in line with the MARAM
- MMCRC will ensure all school personnel are aware of the school's parent, guardian and/or carer complaint-handling procedures and provide opportunities for staff to attend training/professional development activities with a focus on complaint management
- MMCRC will actively assist parents, guardians and/or carers with the complaint process, informing them that at any point of the complaint process they are able to be supported by an advocate/support person. The role of the advocate/support person in this process is a supportive and enabling one. A complainant's advocate/support person may be a member of the family, a friend, a community member or a person provided through an appropriate support/advocate agency. The advocate/support person in the parent, guardian and/or carer complaint process does not receive a fee for service. The complainant should inform the principal if they want to include an advocate/support person in the complaint process and provide the name of the advocate, contact details and the relationship to the complainant. An advocate/support person's role may include:
 - assistance for the complainant to clarify the issues in the complaint
 - discussion of difficulties being experienced by the complainant
 - assistance in the development of a co-operative and collaborative working relationship between the complainant and the school community
 - assistance for the complainant to understand MMCRC and DOSCEL's policies and guidelines and the resolution being proposed for the complaint.

6.1.2 Receiving complaints directly from students

MMCRC has encourage students to raise concerns with a trusted adult if anything makes them feel uncomfortable or unsafe.

MMCRC personnel are to receive complaints thoughtfully, taking care to validate students' experiences – what may seem small to an adult might not be to a child.

MMCRC will ensure that student complaints are managed in accordance with the relevant school policies (e.g. Anti-Bullying and Bullying Prevention Policy, Child Safety policies and procedures), including ensuring processes are confidential to the parties involved.

MMCRC will:

- Let students know that they can make a complaint about any kind of harm perpetrated at school, outside school, by an adult or by other children, including bullying or cyberbullying and all forms of abuse;
- Facilitate student discussions about what would help them speak up when they have concerns;
- Ask students about their experiences of making complaints, and act on feedback from students in the complaints process;
- Where appropriate, make improvements following a complaint to address the source of the problem.

6.1.3 Resolving complaints

A principal may contact the DOSCEL Secretariat and request intervention to help resolve a complaint. The principal would need to have exhausted the school's complaint-handling procedures and be of the belief that the complaint would not be able to be resolved at the school level. The complainant should be advised that their complaint will be handled by the DOSCEL Secretariat.

Where a complaint is found to be justified, schools (MMCRC) is able to resolve complaints by:

- an apology or expression of regret
- a change of decision
- a change of policy, procedure or practice
- a refund of payments
- offering the opportunity for student counselling or other support.

6.2 RESPONSIBILITIES OF DOSCEL

If a complainant is not satisfied that their complaint has been resolved by the school, or if their complaint is about the principal of the school, they may refer their complaint to the DOSCEL Secretariat. In addition, the DOSCEL Secretariat can provide advice:

- to schools when they are responding to complaints, in addition to support
- to complainants when they are seeking to make a complaint at their school.

DOSCEL has responsibility to respond to complaints when:

- a complainant is not satisfied that the complaint has been addressed in accordance with the school's complaint-handling processes
- a complainant is not satisfied that an acceptable resolution has been reached
- the subject of the complaint relates to

DOSCEL's educational policy outside the responsibility/management of the school

- a school requests assistance to resolve a complaint
- the subject of the complaint is the principal of a school.

DOSCEL will generally not respond to a complaint and/or become involved when:

- issues have not been raised with the school
- the school is continuing to address the issues in the complaint
- issues raised are the responsibility of the school (e.g. school uniform, canteen shop duty).
- the issues raised should be able to be resolved at the school level.

Complainants must be advised of the complaints process that is followed by DOSCEL.

6.2.1 Actions to be taken following the receipt of a complaint

Following receipt of a complaint, the Chief Executive Officer, DOSCEL, (or delegate) will:

- acknowledge receipt of a written complaint as soon as possible, ensuring the complainant is aware of the complaint-handling procedures they may use to respond to the complaint

- assess the complaint, which can result in the DOSCEL Secretariat undertaking one or more of the following processes to help resolve it:
 - o allow more time for resolution at MMCRC
 - o provide assistance to reach a resolution through support
 - o arrange for an independent investigation to be conducted
- where necessary, seek advice from within DOSCEL and/or external agencies to determine how a complaint should be reviewed and whether other avenues of appeal/redress already exist (this may include seeking specialist or technical advice from external agencies and/or DOSCEL to support the school in addressing the complaint or to inform DOSCEL's decision-making where a complaint involves a student with a specialist area of need).
- where appropriate, consider whether a request for information sharing under the CISS or FVISS may be appropriate, having regard to any concerns relating to the wellbeing or safety of a child or a group of children or any risk of family violence, in line with the MARAM
- inform the principal of the receipt of the complaint and provide an opportunity for the principal to respond to the issues raised
- advise the complainant as soon as possible after receiving the complaint, how the complaint will be addressed
- advise the complainant of any delays that may occur in the DOSCEL Secretariat's ability to respond within a reasonable timeframe
- where it is considered to be appropriate, provide the complainant with an opportunity to respond to the principal's response to the matters raised prior to making a decision about the complaint
- where necessary, actively support the complainant with additional needs in the complaint process by providing appropriate support
- provide the complainant and the principal of MMCRC with the results of the DOSCEL Secretariat's considered view of the complaint
- keep a record of each complaint and its outcome (the complainant should be advised that a record is being maintained).

6.3 PROCESSES TO HELP RESOLVE A COMPLAINT

6.3.1 Allow more time for resolution at MMCRC

An opportunity for the complaint to be resolved at the school will occur when:

- the issues have not been raised with the school
- the school is continuing to address the issues in the complaint
- the issues raised are the responsibility of the school (e.g. school uniform, canteen shop duty)
- the issues raised are considered to be able to be resolved at the school level.

6.3.2 Provide DOSCEL support

Support by the DOSCEL Secretariat to assist in the resolution of a complaint will occur when:

- support is requested by the principal and/or complainant

- It is evident that there is a disruption to the learning program of the student involved in the complaint, including non-attendance at school
- the Chief Executive Officer, DOSCEL (or delegate of the Chief Executive Officer) is of the belief that the matter can be resolved with the support of the DOSCEL Secretariat.

The Chief Executive Officer, DOSCEL, may require the undertaking of a review when:

- it is unclear if the school, has complaint-handling procedures that are compliant with DOSCEL Policy
- it appears that the school has not followed the school, MMCRC complaint-handling procedures
- the school, MMCRC and the complainant were unable to resolve the complaint in a way that was appropriate and fair and consistent with DOSCEL policy and procedure.

Reviews will identify:

- the issues in the complaint that will be part of the review
- opportunities for the complainant and the principal to discuss their point of view with the reviewer
- what documents will be requested (e.g. school's record of the complaint)
- timelines
- any other activities associated with the review (e.g. seeking advice from external agencies and/or other areas of DOSCEL).

The complainant must be informed about the scope and timing of the review. All reviews will:

- provide the school principal with a copy of the complaint or a summary of the issues being raised in the complaint
- provide opportunities for the school, MMCRC to explain the process followed when the school addressed the complaint and how the decision, provided to the complainant, was reached (the reviewer or Chief Executive Officer (or delegate of the Chief Executive Officer) may ask the school, MMCRC to provide a response in writing)
- provide an opportunity for the complainant to clarify and respond to the matters they have raised and to comment on the school's response to the complaint
- provide the principal with the issues raised and give 10 school days for the principal to respond to the reviewer in writing, when the complaint is about the principal
- provide recommendations for the Chief Executive Officer, DOSCEL (or delegate of the Chief Executive Officer) to consider, in order to resolve the complaint, once the review has been completed
- provide a response to the complainant.

The Chief Executive Officer, DOSCEL, may arrange for an independent investigation after considering the following questions:

- Is the complaint complex?
- Is there a difference of opinion about the facts in relation to the complaint?
- Are the issues raised by the complainant serious and/or do they appear to be in breach of DOSCEL policy and/or procedure?
- Do the issues raised in the complaint concern the ability of a child or young person to participate fully in their educational program?

- Does the complaint indicate the existence of a systemic problem?
- Is there a more appropriate mechanism for dealing with the complaint?

An independent investigation will:

- have established Terms of Reference developed by the Chief Executive Officer, DOSCEL (or delegate of the Chief Executive Officer)
- have an investigation plan that defines the subject of the investigation
- comply with relevant privacy laws and maintain confidentiality
- provide procedural fairness
- gather evidence, including oral, documentary and expert (technical advice)
- summary of the investigation, its findings and recommendations (if applicable).

At the conclusion of an independent investigation, the Chief Executive Officer, DOSCEL (or delegate of the Chief Executive Officer) will consider the information provided in the Investigation Report to determine the outcome of the complaint. The outcome will be provided to the complainant and the school principal and to any others deemed to require a response because of their involvement in the complaint.

The DOSCEL Secretariat will employ, under contract, an investigator for a specific complaint who has:

- no association with the complainant or school staff (conflict of interest)
- no knowledge of the complaint
- the skills to undertake an investigation
- a broad knowledge of schools. Every effort should be made to ensure that there is no actual or perceived conflict of interest in the selection and appointment of an independent investigator.

6.3.3 Possible outcomes of a complaint

The complaint is justified - advice is provided to the school for action. This could include:

- an apology or expression of regret
- a change of decision
- a change of policy, procedure or practice
- a refund of payments
- the provision of counselling or other support.

The complaint is not justified – the decision of the school, MMCRC is confirmed. This could include:

- an explanation of how the decision is consistent MMCRC/DOSCEL policy and/or procedure
- that the decision taken is realistic and is supported by an external agency that specialises in the area under consideration
- DOSCEL policy, guidelines and/or procedures support the decision.

Please note that some outcomes are not possible:

- It is not the role of the DOSCEL Secretariat to 'sanction' a school and this is not a possible outcome of a complaint.
- Due to DOSCEL's obligations under privacy laws, it is not appropriate for the DOSCEL Secretariat to disclose details of disciplinary proceedings relating to its employees. For this reason, it may not be lawfully possible for the DOSCEL Secretariat to inform a complainant of any specific action that has been taken in relation to individuals about whom complainants have raised complaints.

7 REFERENCES AND LEGISLATION

All concerns and complaints must be addressed in line with legislative and regulatory framework which include:

- [Education and Training Reform Act 2006 \(Vic.\)](#)
- [Education and Training Reform Regulations 2017 \(Vic.\)](#)
- [Charter of Human Rights and Responsibilities Act 2006 \(Vic.\)](#)
- [Child Wellbeing and Safety Act 2005 \(Vic.\)](#)
- [Child Wellbeing and Safety \(Information Sharing\) Regulations 2018](#)
- [Equal Opportunity Act 2010 \(Vic.\)](#)
- [Family Violence Protection Act 2008 \(Vic.\)](#)
- [Family Violence Protection \(Information Sharing\) Regulations 2018](#)
- [Information Sharing and Family Violence Reforms Contextualised Guidance](#)
- [Ministerial Order No. 1359: Child Safe Standards – Managing the Risk of Child Abuse in Schools and School Boarding Premises \(made under the Education and Training Reform Act 2006 Vic.\)](#)
- [Privacy and Data Protection Act 2014 \(Vic.\)](#)
- [Wrongs Act 1958 \(Vic.\)](#)

8 REVIEW

This Policy has been reviewed and ratified by the Principal.

Implementation Date: September 2023

Reviewed:

Next Review Date: September 2025